

National Security College Professional Development Course

The Relationship between Intelligence and Policy in National Security

21–22 March 2017

A contemporary feature of Commonwealth national security agencies and departments is the increasingly close interaction between intelligence providers and policy-making processes. Understanding this interaction is crucial for both intelligence providers and of policy developers.

This two day Professional Development course highlights the responsibilities, challenges, strengths and limitations of intelligence providers and is essential for everyone developing policy in the national security environment.

The course will enhance the understanding and skills of officers in national security agencies and departments who are, or may be in the future, involved in the intelligence-policy nexus.

The focus of this course is predominantly practical. Speakers will be drawn from the senior ranks of the public sector, academia and business. They will have significant expertise and practical experience in the intelligence and policy-making communities and the interfaces between them. They will use recent and current case studies to analyse the related issues, challenges and risks facing national security agencies and departments.

Course Scope and Content

The program will encompass, through interactive discussion, the identification of relevant issues facing the participants and their agencies.

This Professional Development course will address:

- the roles and functions of the intelligence and policy components of Australia's national security community;
- the relationship between the intelligence and policy communities, including issues of boundary, role ambiguity and role confusion;
- what constitutes good intelligence in support of government decision-making;
- the policy and political dimensions of responding to intelligence assessments; and
- case studies of how the intelligence and policy communities have worked together to respond to specific issues and incidents.

Course Approach

The course will be delivered as an intensive and interactive two day, non-residential course. The themes will be developed through presentations, facilitated discussion of Australian case studies, and group activities.

A concluding session will enable participants to reflect and discuss how best to apply the knowledge and skills gained on the course to their roles in the national security community.

Dates and Venue

21–22 March 2017

The course commences at 8.30am and concludes at 5.00pm each day.

It will be conducted at:

National Security College

Level 3, GJ Yeend Wing

Crawford Building #132a, Lennox Crossing, ANU

Target Audience

This course is open to APS6 – EL2 (or equivalent) officers from national security agencies and departments who are working in, or about to work in, either the intelligence or policy-making streams.

Registration/Nomination

Nominations close 7 March 2017 and should be submitted to nsc.epdnominations@anu.edu.au

Program Details

This is 2 day non-residential, fully-catered course. A fee of \$2,110 plus GST applies to this course.

A very interactive couple of days that fully enabled the sharing of knowledge and experience from the diverse range of participants. Excellent presenters with 'wise words' and insight.

- 2016 Participant